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## Key Points and Observations

- **Observation 1: To move forward, we need to look backward**
  - Paper 1: History of consolidation
- **Observation 2: Consolidation is not created equal**
  - Paper 2: Schema of consolidation types
- **Observation 3: Researchers' four favorite words: "We need more research."**
  - Paper 3: Research agenda, funding strategy to support the research agenda, and the data infrastructure to answer questions
- **Observation 4: We need a policy blueprint in pursuit of the quintuple aim (better care, lower cost, better population health, equity, clinician wellbeing), because health care is a common good**
  - Paper 4 (paper of the century): Policy blueprint to monitor and manage consolidation

**Next Steps**

**Thank you for attending**