Déjà new: A Return to the Old Normal

January 2024



The Global Fixed Income Business of Prudential Financial, Inc.

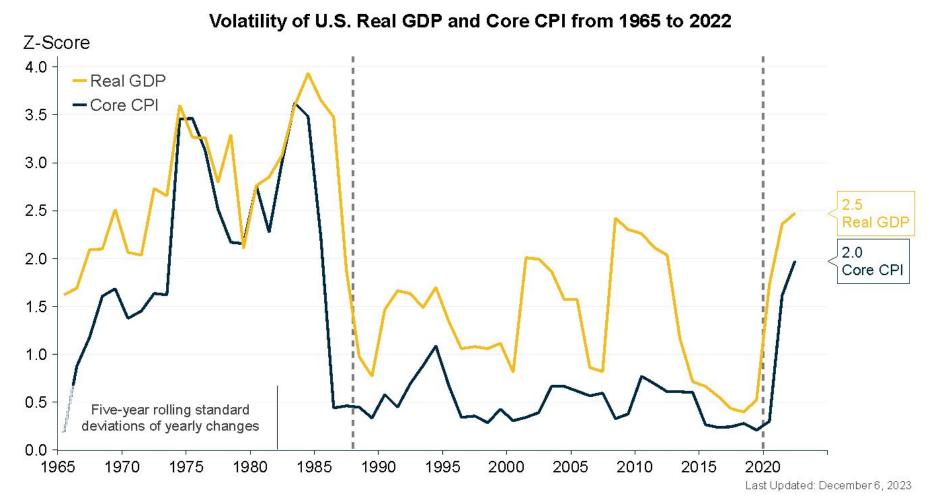
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The uncertainty and complexity we face today isn't abnormal: the outlier was the unipolar era after the Cold War





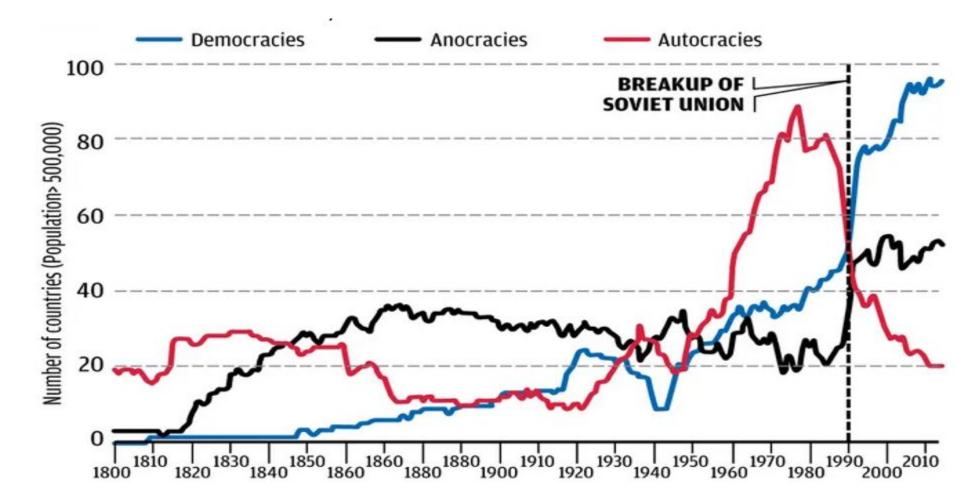
Francis Fukuyama's *End of History* was a best seller, prematurely celebrating the permanent triumph of democracy

Humanity has reached "not just...the passing of a particular period of post-war history, but the <u>end of history</u> as such: that is, the endpoint of mankind's ideological evolution and the universalization of Western liberal democracy as the final form of human government."

ogton Post Book Work AND THE $I \land \land \land$ $FR \Delta$ WITH A NEW AFTERWORD



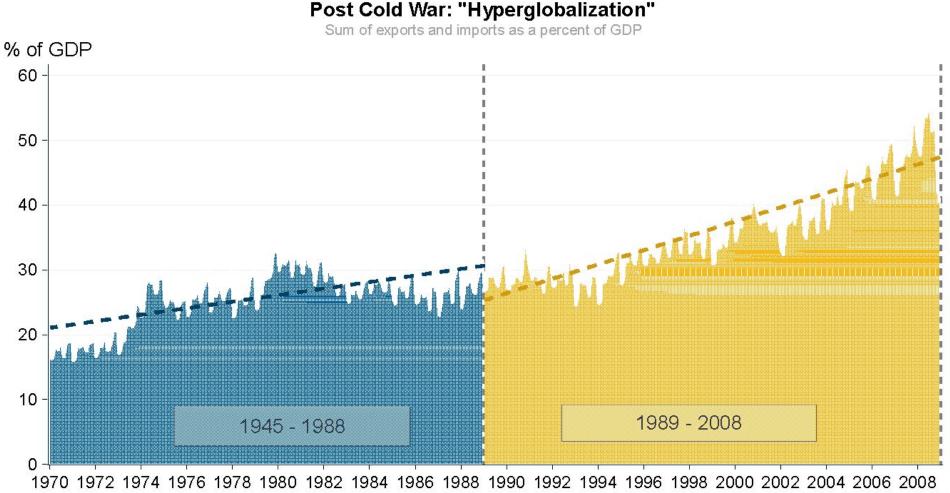
To be fair, democracy was ascendent like never before



Source: PGIM Fixed Income as of June 2018, Polity IV Project. Note: Anocracy: Mixed or incoherent authority regime.



Democratic capitalism, globalization, and global supply chains were "in"



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Cold War rivalries were "out" - Russia joined G7 discussions in 1994 and was officially invited in 1997

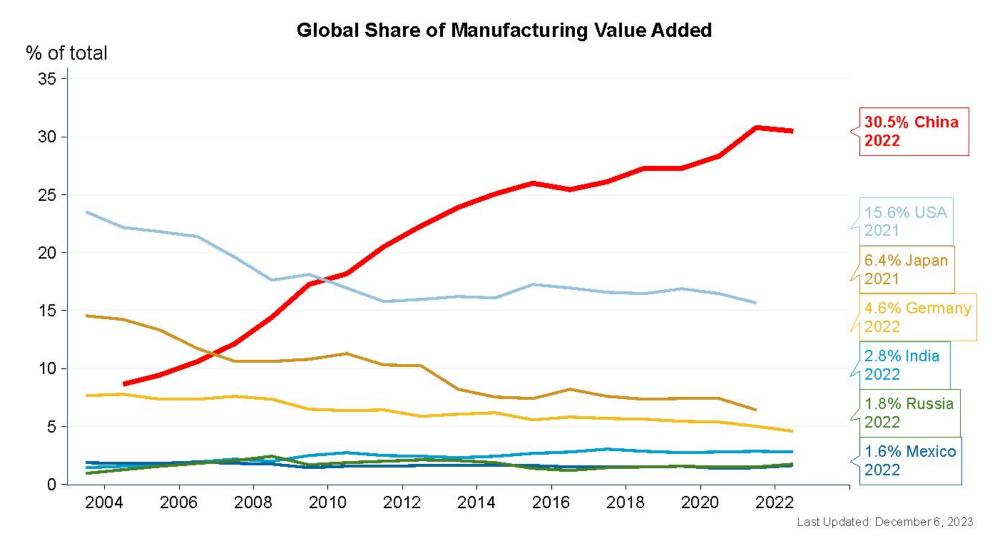
World Leaders at the Denver Summit of the Eight in 1997



Boris Yeltsin flanking Bill Clinton at the G8



China joined the WTO in 2001 and soon turbocharged globalization in its image

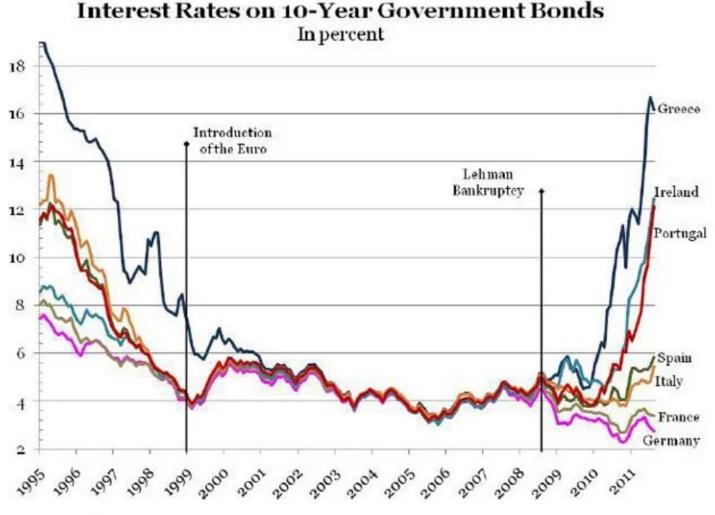


Source: PGIM Fixed Income

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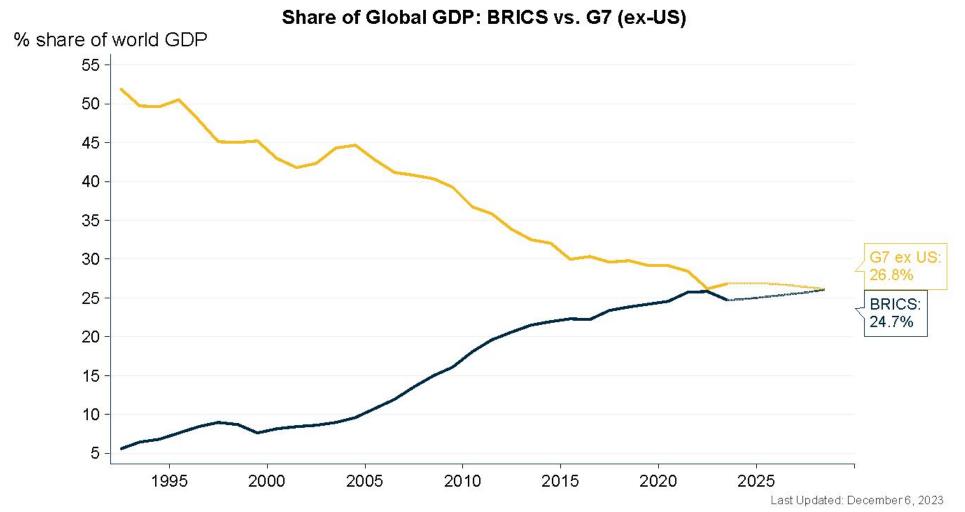
Europe introduced the Euro in 1999, ushering in a decade of monetary convergence



European yields. Thomson Reuters Datastream

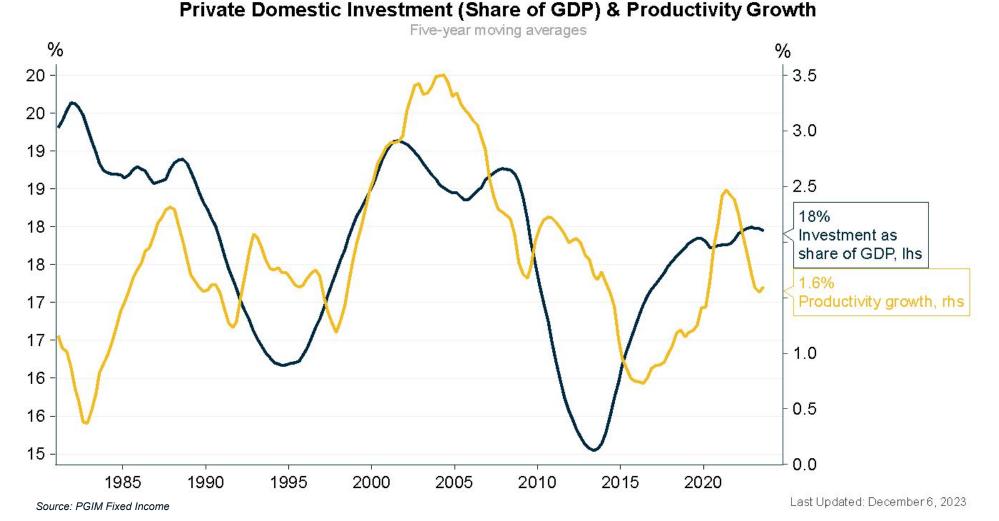


The BRICs became the Beatles among emerging economies, lifting hundreds of millions out of abject poverty





Investment & productivity boomed as ICT technologies were developed and diffused into businesses processes



Meanwhile, a bipartisan push for fiscal discipline produced budget surpluses by the turn of the century

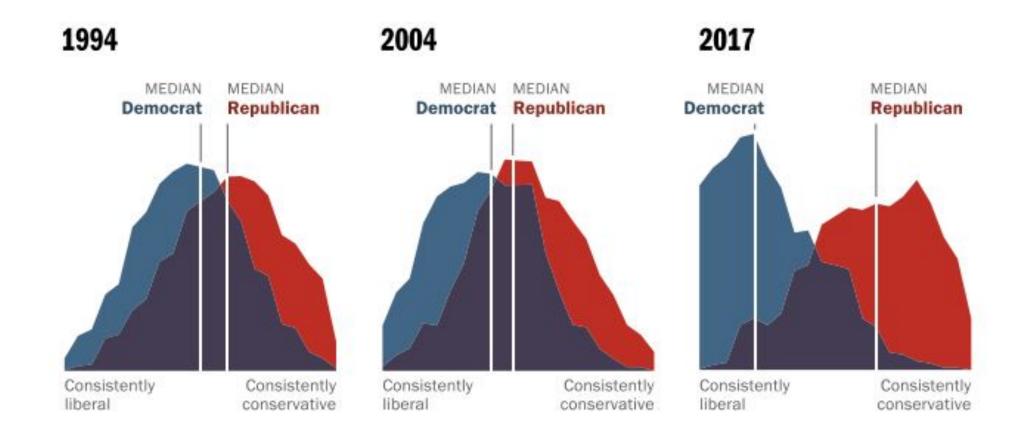
Federal Budget Balance Between 1990 and 2000 % of GDP 3 2000 Q1 +1.5% 2 1 0 -1 -2 -3 -4 -5 -6 -7 1992 Q3 -6.4% -8 1990 1991 1992 1993 1994 1999 1996 1998 1995 1997 2000

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Voting patterns in Congress differed only at the margin





Most people received the same news – from the same sources – precisely twice a day



Source: PGIM Fixed Income; public domain photos

The unipolar moment of great moderation is over...

... it's not coming back anytime soon



We have entered a period of seismic shifts that loosen structural anchors on the global economy and our geopolitical regime

Trend		Implications
1	Intensified Great Power Competition	 a) More frequent and disruptive conflict b) Fiscal dominance at home; intensified economic statecraft abroad c) Less scope for cross-border risk management
2	Unprecedented Political Polarization	a) Erosion of political centerb) Less orthodox economic policyc) Institutional decay & less policy credibility
3	Bumpy Transition From Fossil Fuels Renewables	 a) Shortfalls in energy supply as fossil fuels phased out b) Higher energy prices, headline inflation, and infl expectation c) Larger fiscal transfers to cushion worst off d) BoP winners & losers
4	Supply Chain De-risking	 a) Singular focus on supply chain efficiency is "out" b) Resilience is "in" as an organizing principle b) Smaller markets lower econ of scale higher costs
5	Distinct Technological Ecosystems	 a) More public investment in foundational technologies, but b) Dimensions of "yard"/"fence" will expand □ less tech diffusion c) Two sided risk: new forms of hybrid warfare using AI, biotech, etc

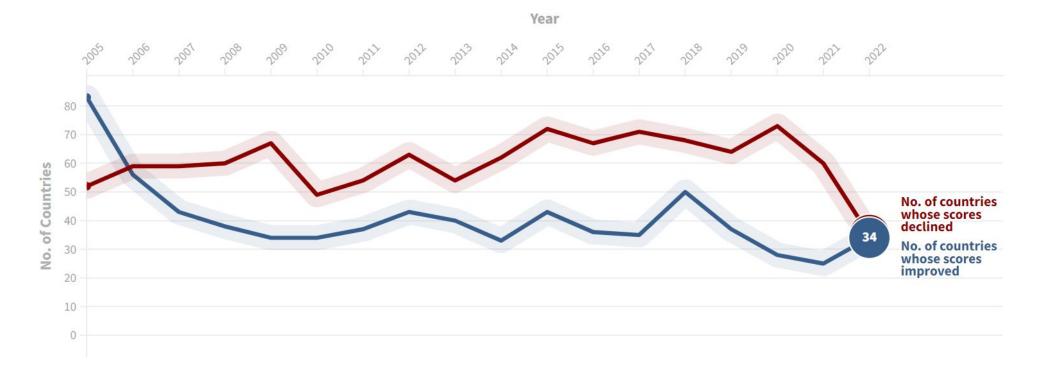
Intensified Great Power Competition



Unlike during the unipolar era, democracy has been in retreat for much of this century

17 YEARS OF DEMOCRATIC DECLINE

Countries with aggregate score declines in *Freedom in the World* have outnumbered those with gains every year for the past 17 years. However, events in 2022 generated the smallest margin—and the smallest number of countries with declines—since the negative pattern began.



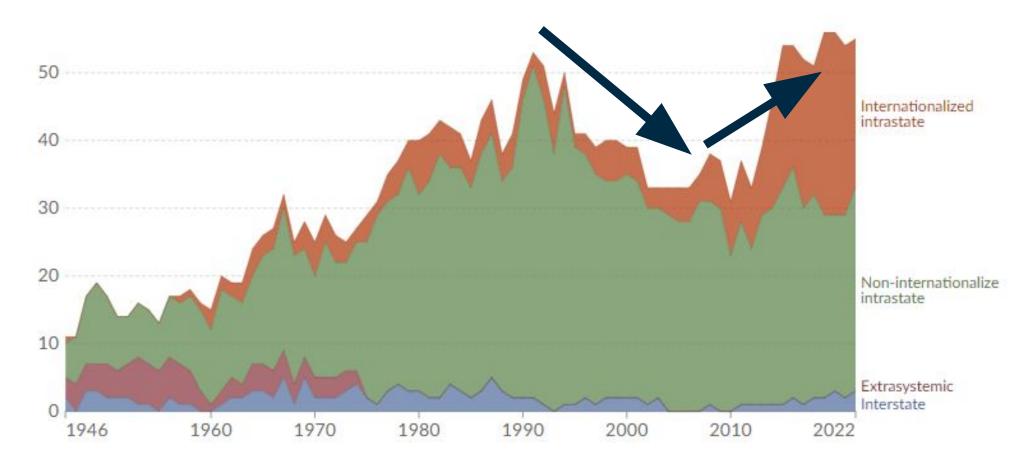
Source: Freedom House. As of March 2023. Note: Countries whose scores were unchanged are not included in this comparison. Freedom in the World assesses 195 countries and 15 territories.



Intensified great power competition implies more frequent conflict, either directly or via proxies

State-Based Conflicts from 1946 to 2022

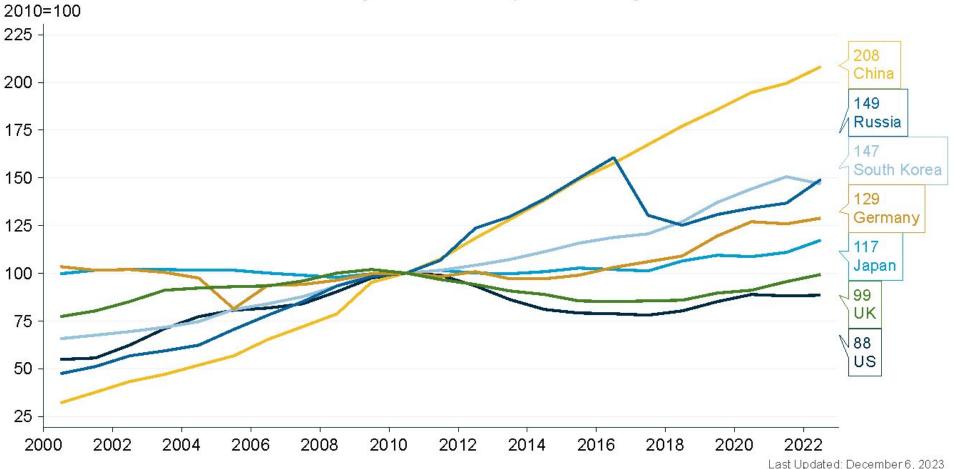
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Source: UCDP and Our World in Data. Measures conflicts that cause at least 25 deaths during the year. As of October 2023.



Military expenditures across the world are broadening and rising sharply...



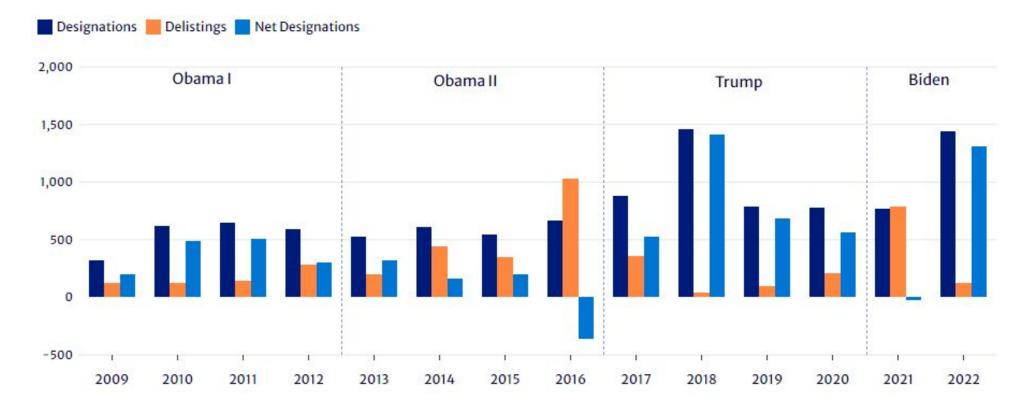
Military Expenditure by Country

Derived from figures in constant 2021 prices and exchange rates



...but because "great" powers = nuclear powers, there is a strong deterrent against military confrontation. Implication? Economic statecraft = foreign policy of first resort

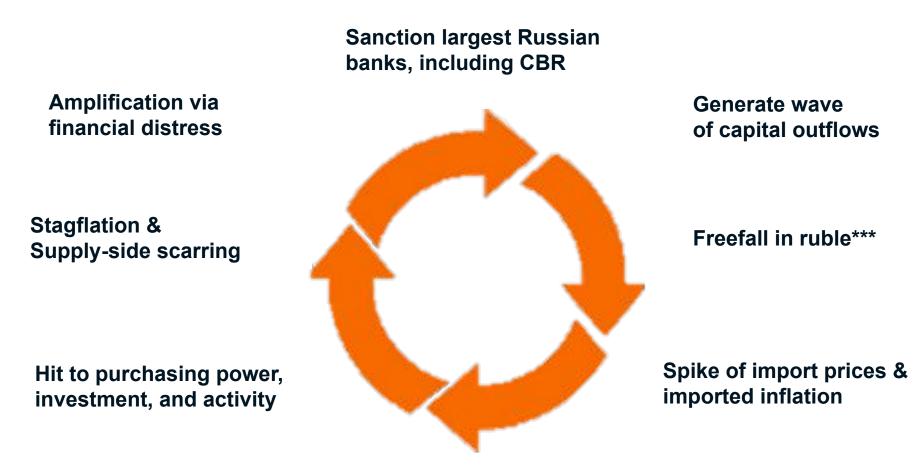
US Sanctions Designations, 2009-2022



Source: CEPR author's calculations based on Dorshimer and Shin (2021), US Department of the Treasury (2023). As of May 2023.



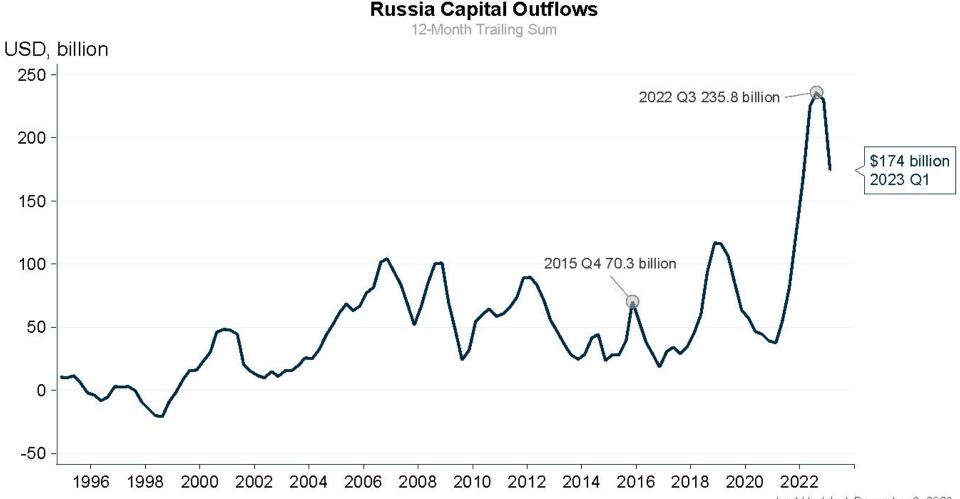
By construction, sanctions are designed to break trade, capital, and technology linkages in the global economy. See Russia 2022



Emergency rate hikes



The wave of capital outflows in Russia was more than 2x the outflows during the GFC and COVID...

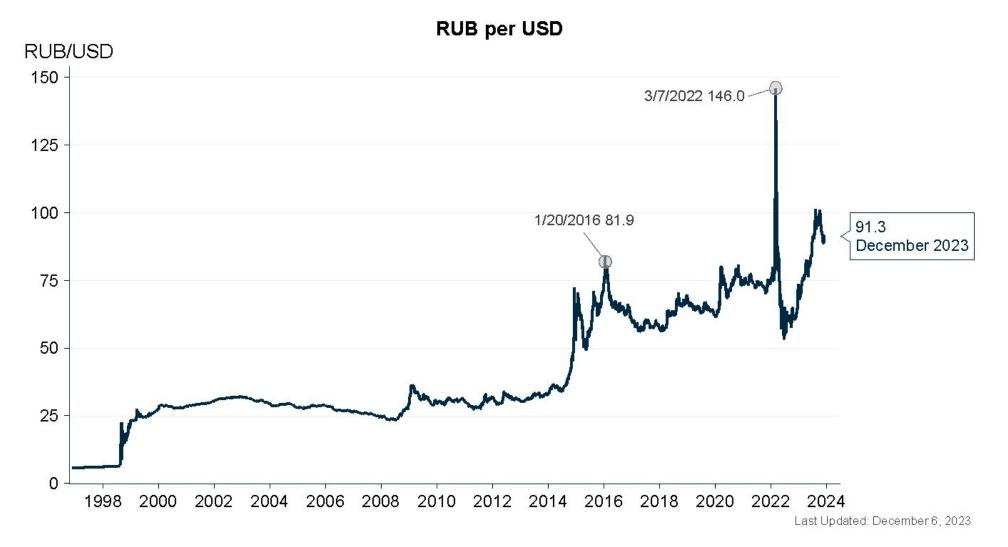


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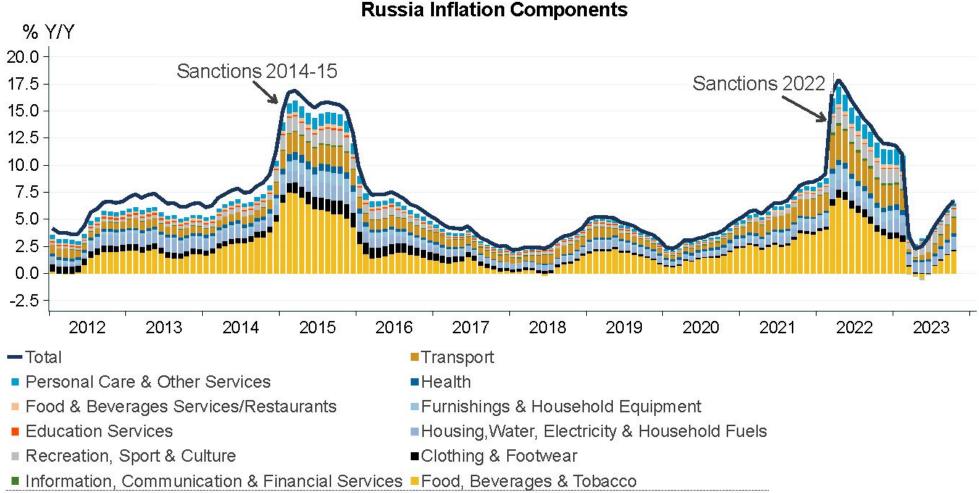


...triggering an initial freefall in the value of the Ruble...





...a spike of import prices and inflation...

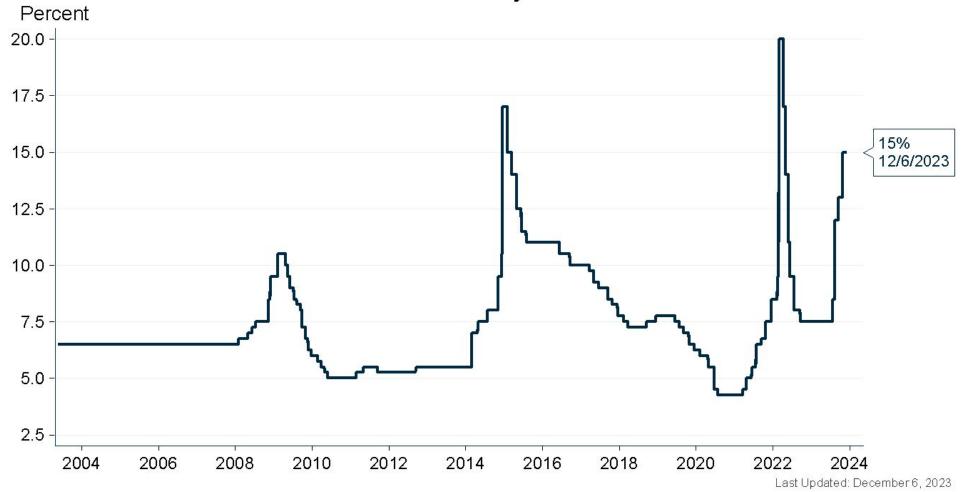


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...nosebleed policy rates from the central bank...

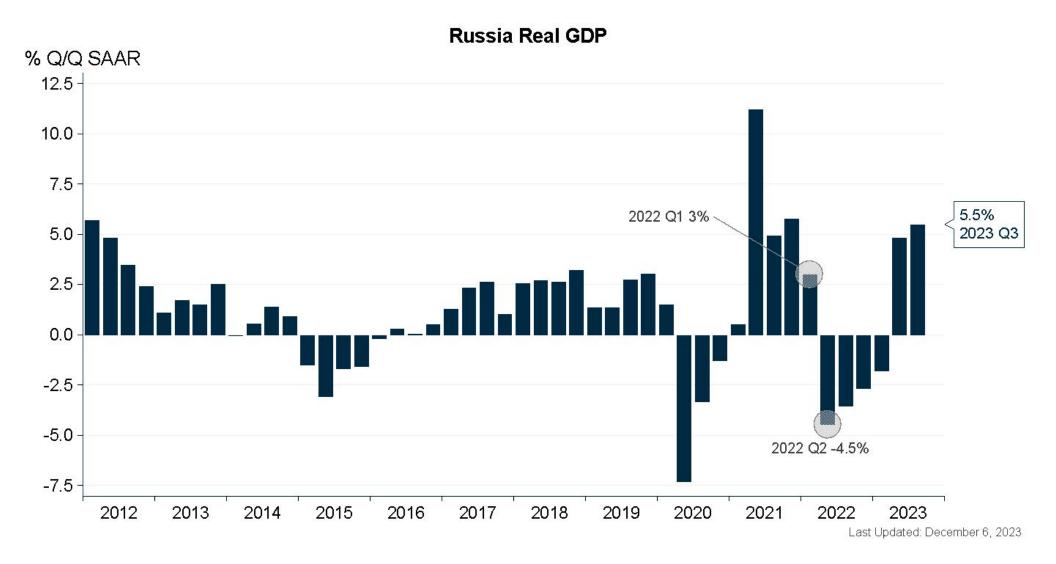
Russia Policy Rate



Source: Macrobond

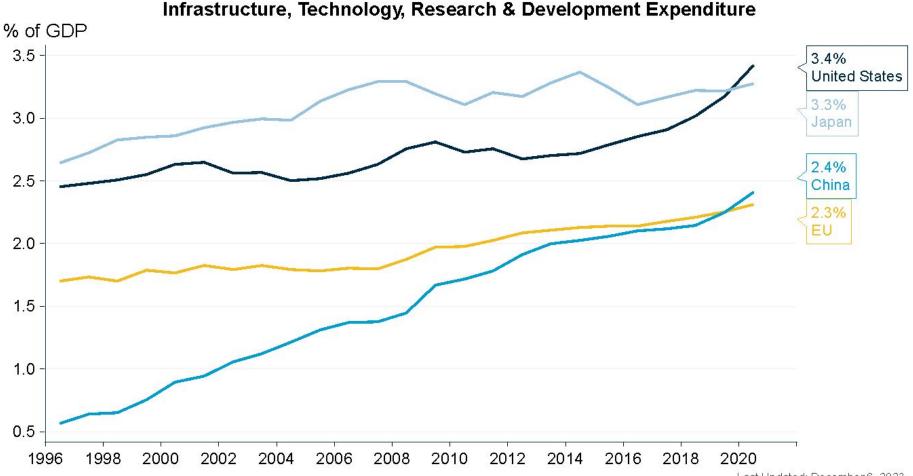


...and recession





On a positive note, great power competition may induce more active use of fiscal policy to sustain or generate new competitive advantages

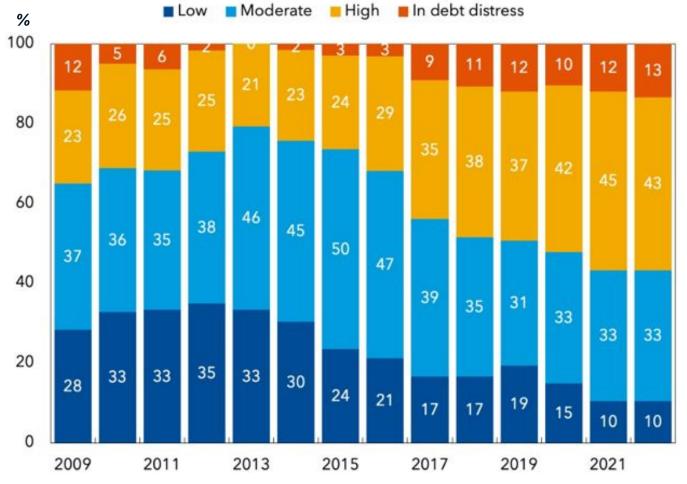


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But the scope for cross-border cooperation to address cross-border risks is undeniably smaller

The proportion of countries in debt distress, or at high risk of debt distress, has doubled to 60% from 2015 levels.

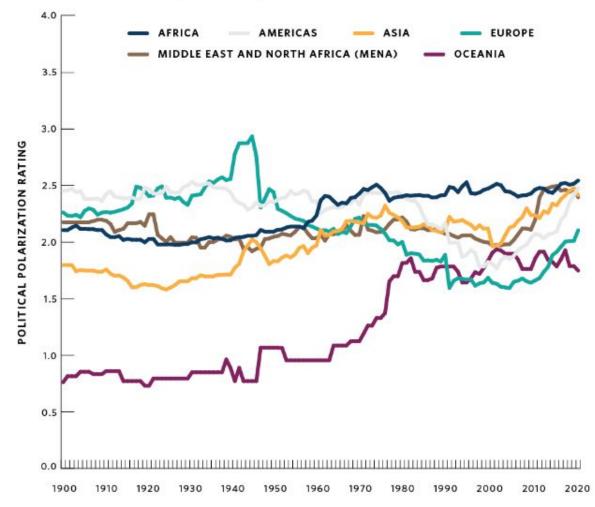


(Almost) Unprecedented Polarization



Just as we're competing more intensely across countries, political polarization is pulling us apart from within

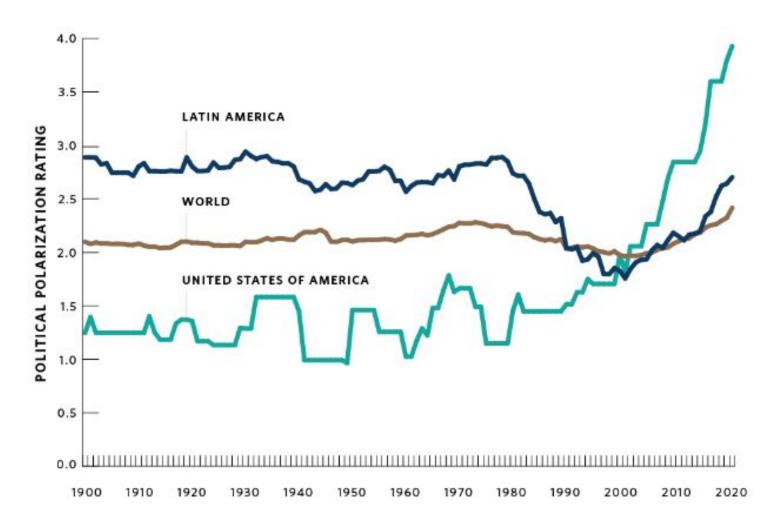
Political Polarization by World Region Since 1900





By some measures, the United States is now more polarized than Latin America

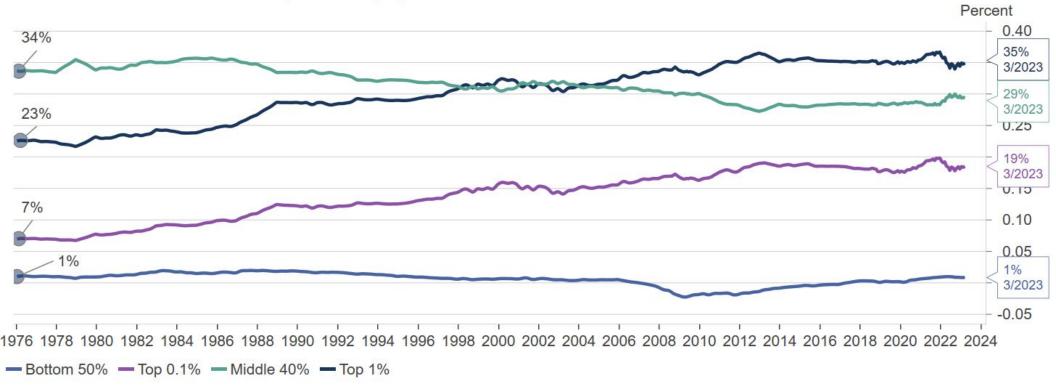
Polarization in Latin America and the United States Since 1900





Why? Extreme inequality

Share of Household Wealth, Adults (%)

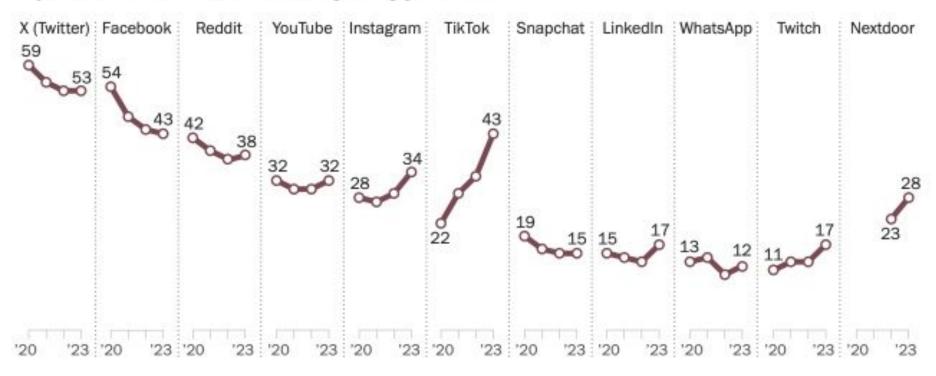




Why? Atomization of the media

Social media sites by portion of users who regularly get news there

% of each social media site's users who regularly get news there



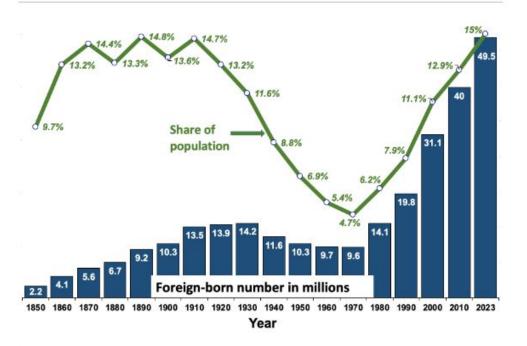
Source: Survey of U.S. adults conducted Sept. 25-Oct. 1, 2023.

PEW RESEARCH CENTER



Why? Historic levels of migration

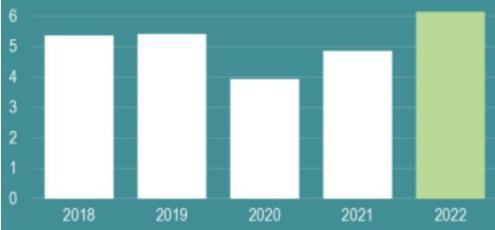
Figure 3. The foreign-born number and share are higher now than at any time in American history.



Sources: Decennial Census for 1850 to 2000, American Community Survey for 2010, October Current Population Survey (CPS) for 2023. The CPS does not include the institutionalized.

Migration to OECD countries is at a record high

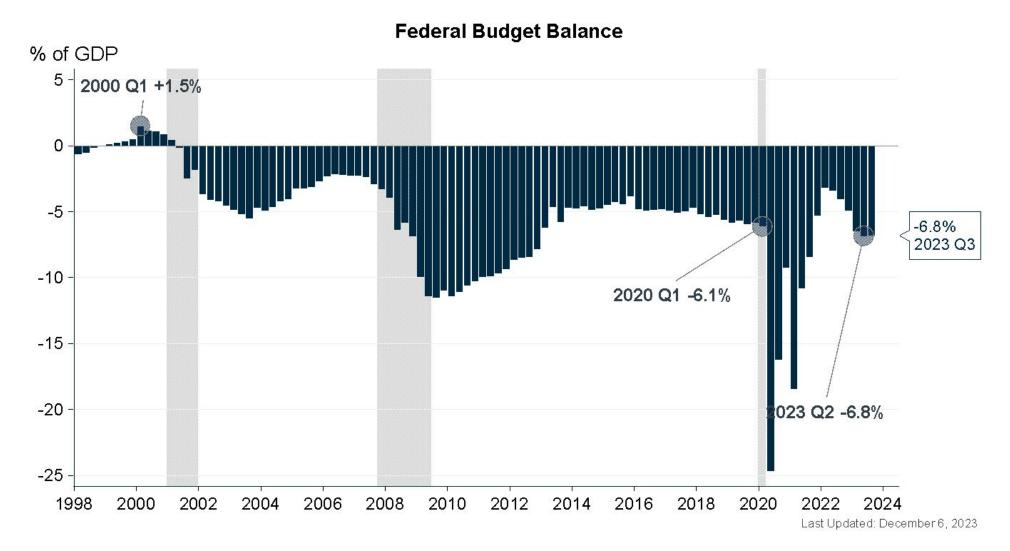
Permanent migration to the OECD, 2018-22, in millions



With more than 6 million new permanent immigrants (not including Ukrainian refugees), permanent-type migration to OECD countries reached a record level in 2022.



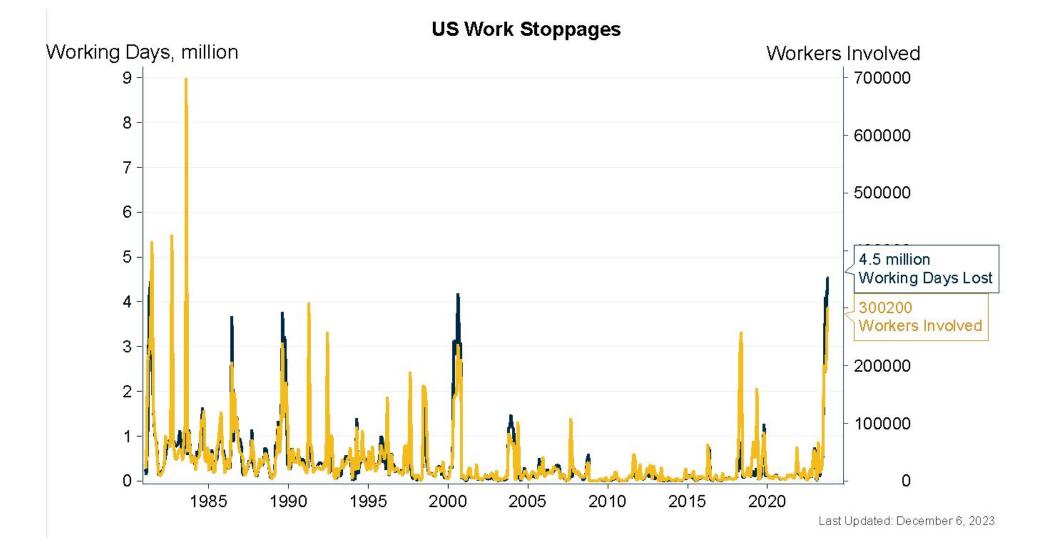
With less weight in the political center, fiscal expansion is the path of least political resistance...



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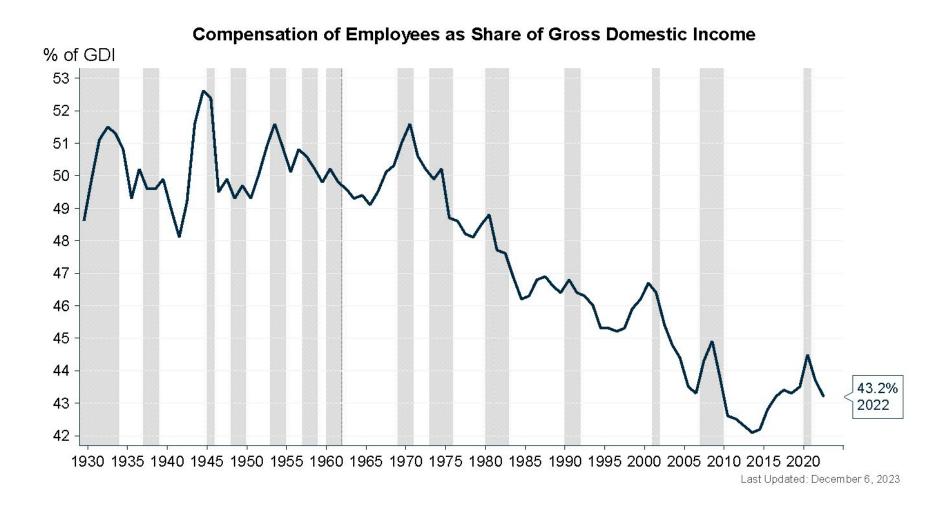


Perhaps so is the rise of labor bargaining power...





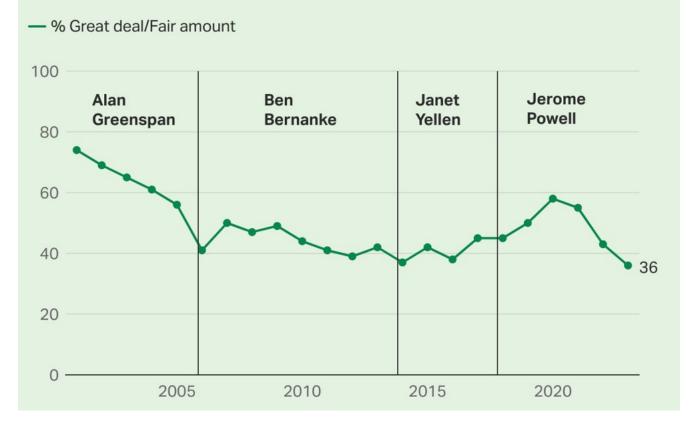
...after almost half a century of declining labor share of national income





Less orthodox policy – and lower policy credibility implies a higher risk premium on any cash flow-producing asset

Confidence in Federal Reserve Chair to Do/Recommend the Right Thing for the U.S. Economy

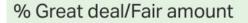


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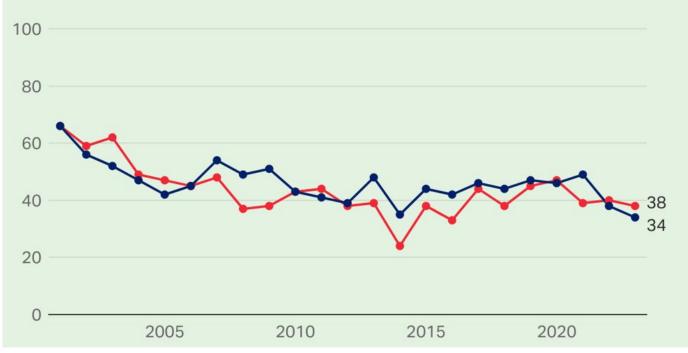


Less orthodox policy – and lower policy credibility implies a higher risk premium on any cash flow producing asset (cont'd)

Confidence in Congressional Party Leaders to Do/Recommend the Right Thing for the U.S. Economy









Less orthodox policy – and lower policy credibility implies a higher risk premium on any cash flow-producing asset (cont'd)

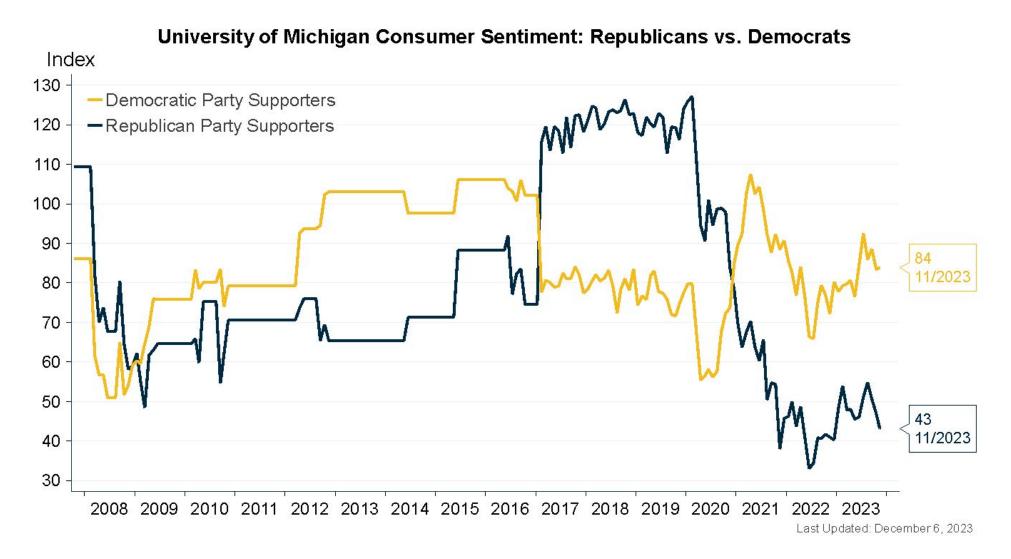
Changes in Confidence in Economic Leaders, 2022-2023

Figures are the percentage with a great deal or fair amount of confidence in each to do or to recommend the right thing for the economy

	2022	2023	Change
	%	%	pct. pts.
Federal Reserve Chairman Jerome Powell	43	36	-7
President Joe Biden	40	35	-5
The Democratic leaders in Congress	38	34	-4
The Republican leaders in Congress	40	38	-2



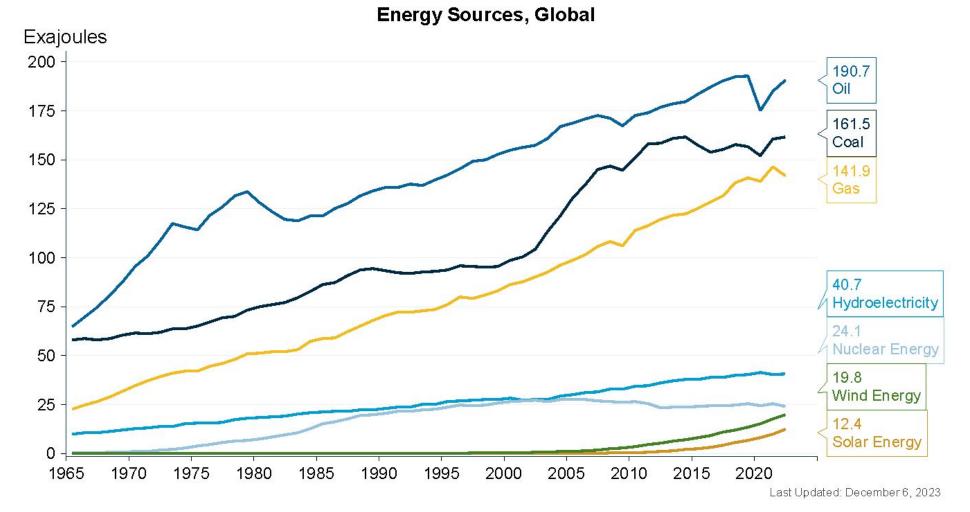
It also implies a structural decline in consumer "vibes" about the state of the economy



Bumpy Energy Transition to Renewables



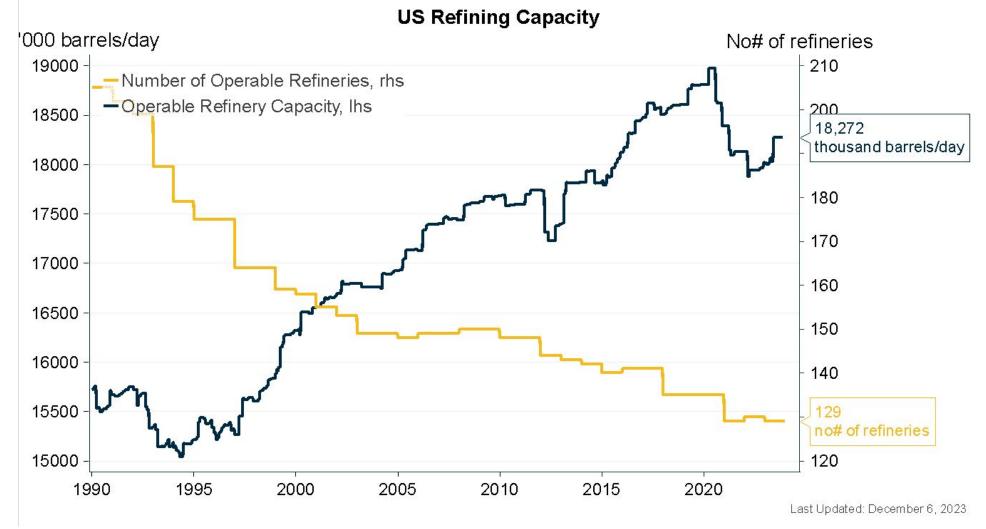
Despite the parabolic growth in recent years, energy production from renewable sources is still only about 20% of the total



Source: Macrobond

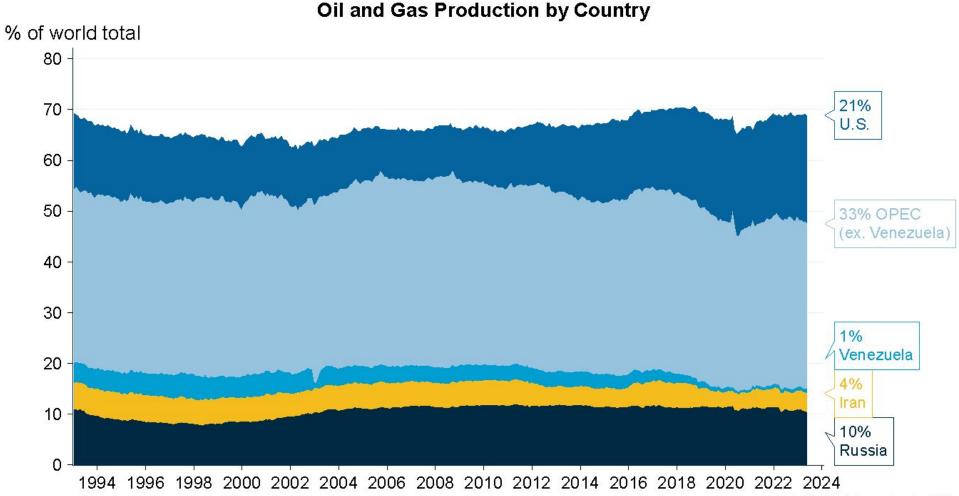


Meanwhile, the legacy fossil fuel infrastructure is losing productive capacity...





...while almost half of global oil and gas production is arguably at risk of weaponization

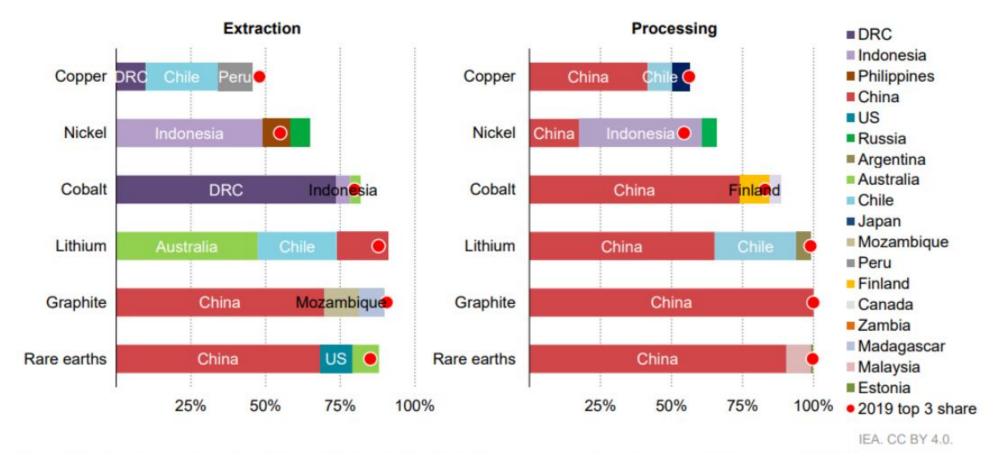


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Unfortunately, fossil fuels aren't the only energy source that might get weaponized

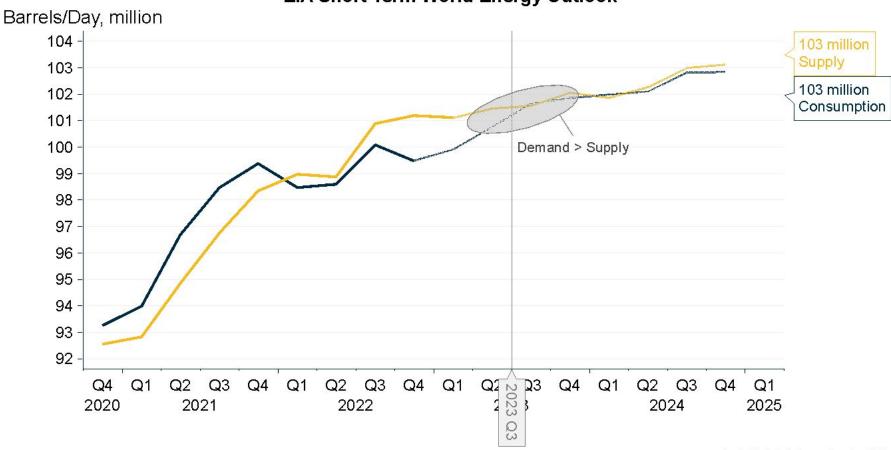
Share of Top Three Producing Countries in Total Production for Selected Resources and Minerals, 2022



Source: IEA analysis based on S&P Global, USGS, Mineral Commodity Summaries as of June 2023. Notes: DRC stands for the Democratic Republic of the Congo. Graphite extraction is for natural flake graphite. Graphite processing is for spherical graphite for battery grade.



We must brace for bumpy periods of imbalance between global energy supply and demand during the transition



EIA Short Term World Energy Outlook

Last Updated: December 6, 2023

Reorientation of Global Supply Chains



Not many people read G7 statements, but the Hiroshima communique was genuinely important

MAY 20, 2023

G7 Hiroshima Leaders' Communiqué

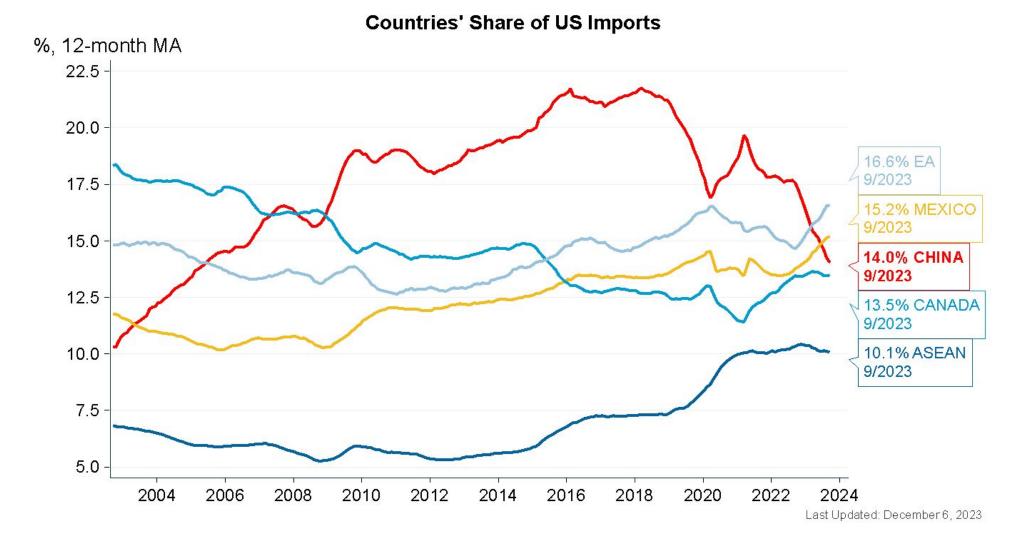
 Our policy approaches are not designed to harm China nor do we seek to thwart China's economic progress and development. A growing China that plays by international rules would be of global interest. We are not decoupling or turning inwards. At the same time, we recognize that economic resilience requires de-risking and diversifying. We will take steps, individually and collectively, to invest in our own economic vibrancy. We will reduce excessive dependencies in our critical supply chains.

> 2023 mentions of China: 20 2022 mentions of China: 14 2021 mentions of China 4 2020 mentions of China: 0

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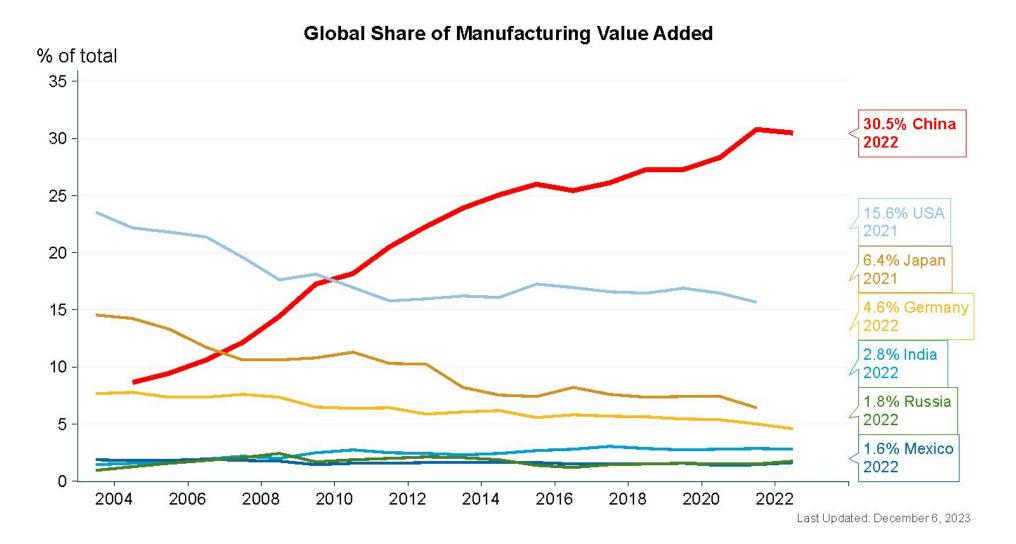


There is growing evidence of de-risking from China in global supply chains



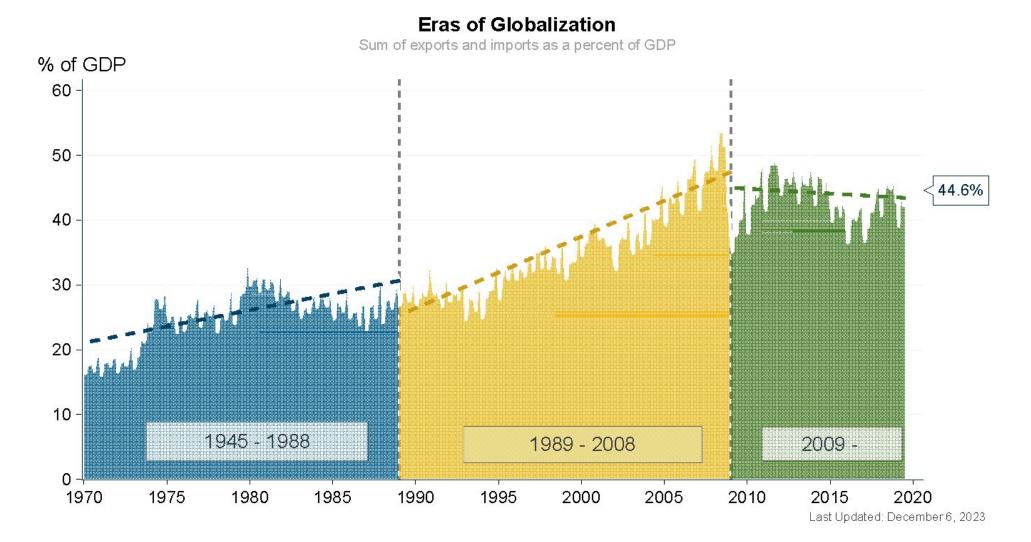


The implications for efficiency, economies of scale, and productivity will be sizeable across the global economy



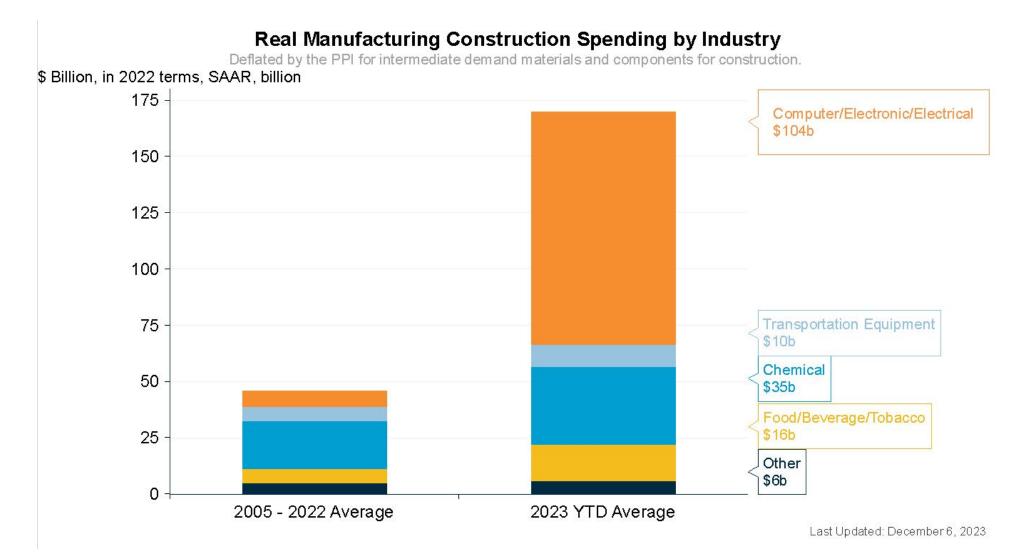


Globalization isn't dead, but we have entered an era of "slowbalization"





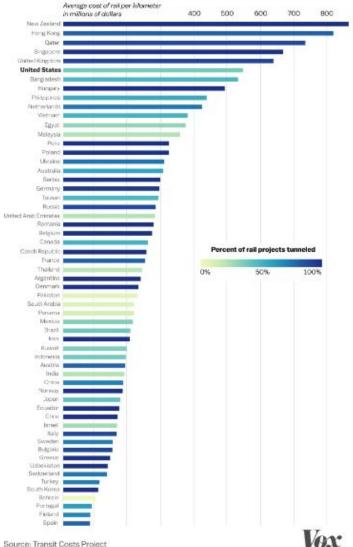
"Slowbalization" is the corollary of a return to industrial policy – the causality runs both ways



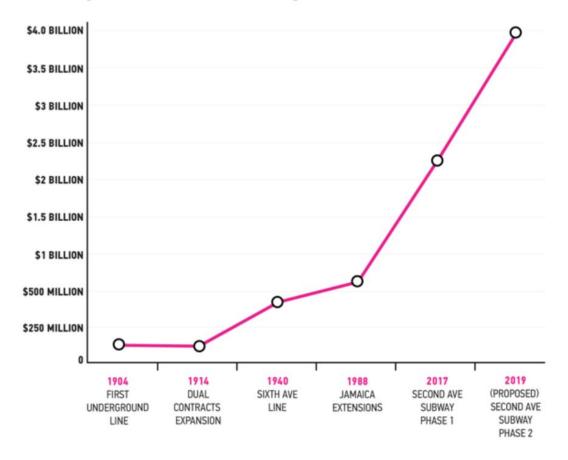


Execution is everything...the difference between a productivity boom and bust

Costs of rapid rail transit infrastructure by country



Subway construction cost per mile, in 2017 dollars



Bource: manaic costs Project

Distinct Technology Ecosystems



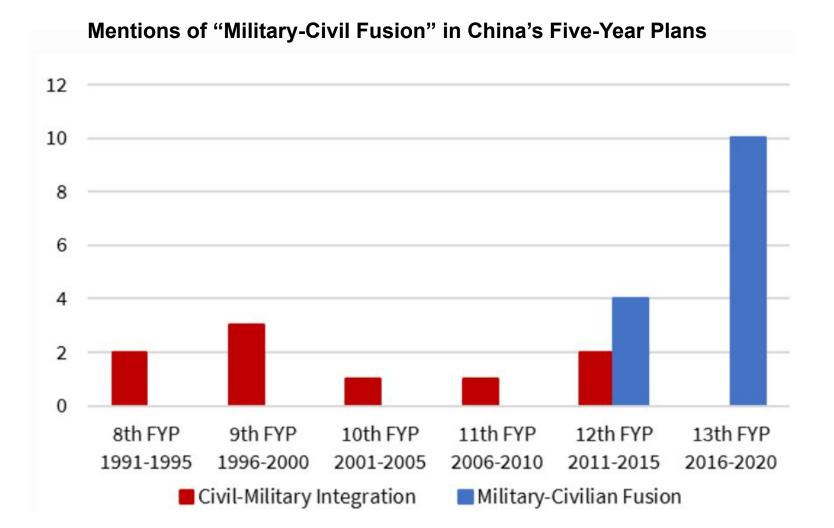
Technology has emerged as the main theater of geopolitical competition

tificial intelligence (AI) and machine learning technology	Additive manufacturing (3D printing)	Position, Navigation and Timing (PNT) technology	Microprocessor technology
Quantum information and sensing technology	Advanced computing technology	Data analytics technology	Logistics technology
		Brain-computer interfaces	Robotics
	E.	Advanced Materials	Advanced surveillance technologies
		Biotechnology	Hypersonics

Source: U.S. Federal Register - Review of Controls for Certain Emerging Technologies



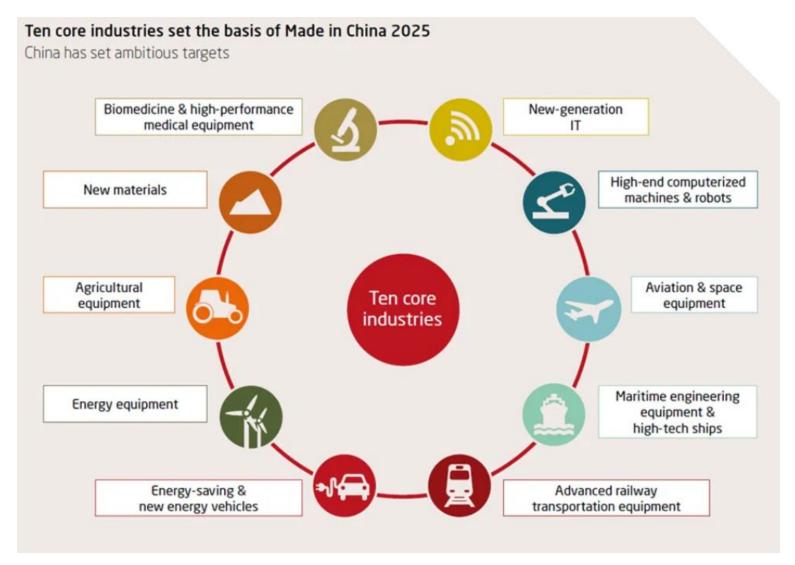
Technologies like AI, semiconductors, biotech, and quantum are foundational for military pre-eminence



PGIM FIXED INCOME Distinct Technology Ecosystems



The announcement of "Made in China 2025" in 2015 was a watershed moment in shaping today's tech competition





At best, global tech competition could motivate a "race to the top" on innovation with positive global spillovers

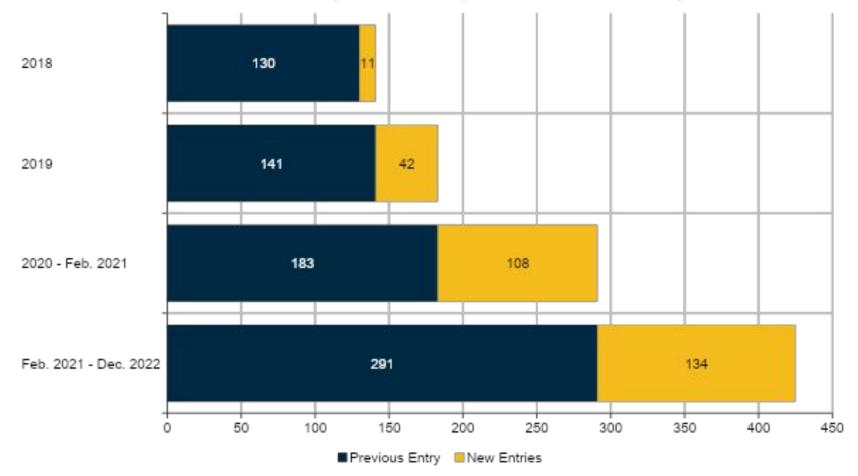
Government Commitments to Develop Domestic Semiconductor Capabilities

	Incentives	Year announced	Stated Goals	
U.S.	\$52 billion	2022	Fortify the economy and national security	
China	\$150 billion over 10 years	2015	Raise domestic chip production to 70% of total demand by 2025, from ~10% in 2017 and ~18% currently	
	~\$140 billion	2023		
EU	\$47 billion	2023	Raise global share of chip production to 20% by 2030 from ~7% currently	
Singapore	\$25 billion over 5 years	2020	Match global capacity growth at minimum	
Taiwan	Tax credits on R&D and equipment procurement as much as 50% of total taxes owed	2023	Keep cutting-edge technology at home and maintain the island's leadership in chips	
Japan	\$6.8 and \$2.8 billion for 2022 and 2023 budget, respectively	2023	Strengthen economic security by taking on supply chain vulnerabilities and gain control over advanced technologies and infrastructure	
South Korea	up to \$65b over 3 years	2021	Build the world's largest semiconductor supply chain by 2030	
India	\$10 billion	2022	Build a semiconductor ecosystem to enhance national security	



But the dominant impact will be a rapid increase in export controls: the dimensions of a "small yard, high fence" will expand

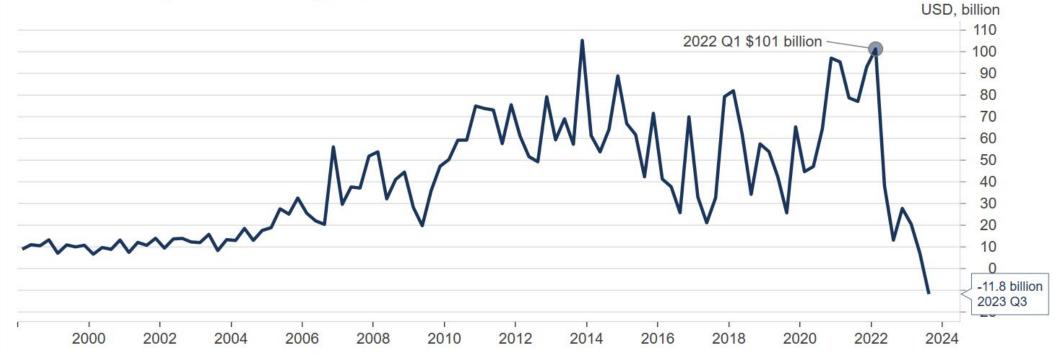
Number of Chinese Companies on the Department of Commerce Entity List





Because capital travels with know-how, FDI (and possibly portfolio flows) will remain under heavy scrutiny

FDI into China (Source: SAFE), in \$ billions



Distinct Technology Ecosystems

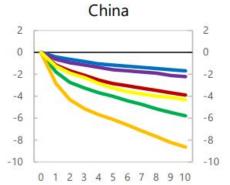


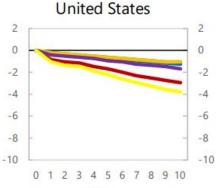
A full tech war could reduce US GDP by as much as 4% over a decade, with Europe, China, and EMs bearing heavier costs

Technological Decoupling Scenarios: Real GDP for Selected Regions (IMF)



- Scenario 3: China-OECD w/o preferential attachment
- -----Scenario 5: China-U.S.-Germany w/o preferential attachment
- Scenario 2: China-U.S. with preferential attachment
- Scenario 4: China-OECD with preferential attachment



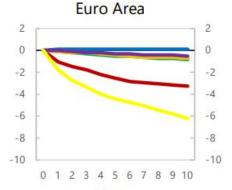


Years

Japan

2

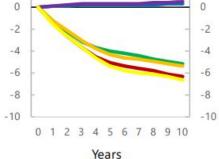
2







2



Years India

0 1 2 3 4 5 6 7 8 9 10

Years

2

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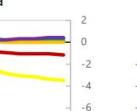
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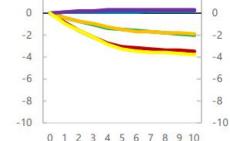
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2



Years

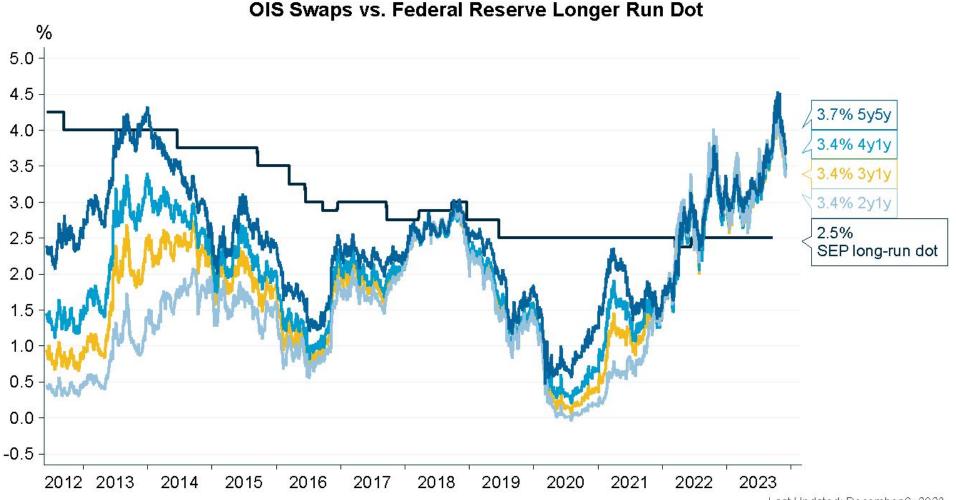
Source: IMF. As of March 2021.

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Implications for Markets & Economic Policy



Past is prologue: markets have correctly discounted a regime of structurally higher neutral rates (inflation, growth, uncertainty, and/or risk premium)

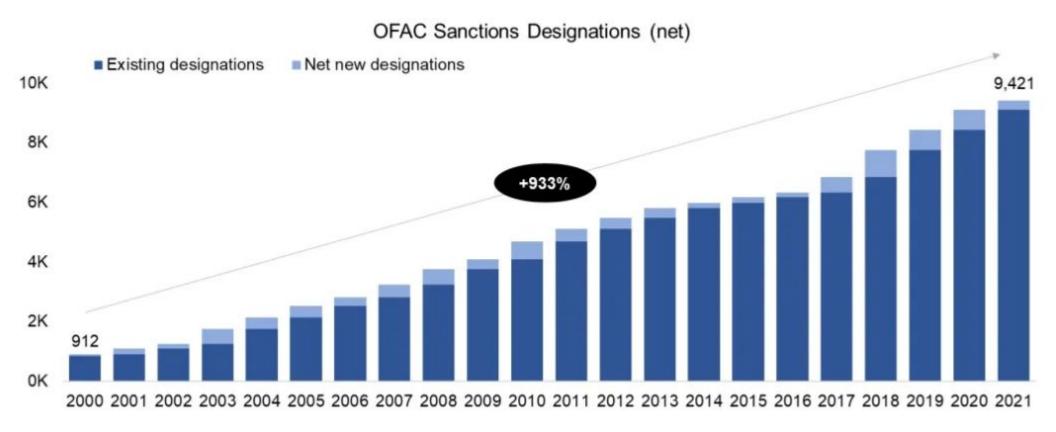


Source: PGIM Fixed Income, Macrobond

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The frequency and potency of deploying economic statecraft - in all its forms - has never been higher





Unprecedented use of economic statecraft: a reflection of danger, risk, and opportunity

US National Security Strategy, 2022

The most pressing strategic challenge facing our vision is from powers that layer authoritarian governance with a revisionist foreign policy. It is their behavior that poses a challenge to international peace and stability—especially waging or preparing for wars of aggression, actively undermining the democratic political processes of other countries, leveraging technology and supply chains for coercion and repression, and exporting an illiberal model of international order. Many non-democracies join the world's democracies in forswearing these behaviors. Unfortunately, Russia and the People's Republic of China (PRC) do not...

Russia poses an immediate threat to the free and open international system, recklessly flouting the basic laws of the international order today...The PRC, by contrast, is the only competitor with both the intent to reshape the international order and, increasingly, the economic, diplomatic, military, and technological power to advance that objective.



Unprecedented use of economic statecraft: a reflection of danger, risk, and opportunity

The Countries Holding The World's Nuclear Arsenal

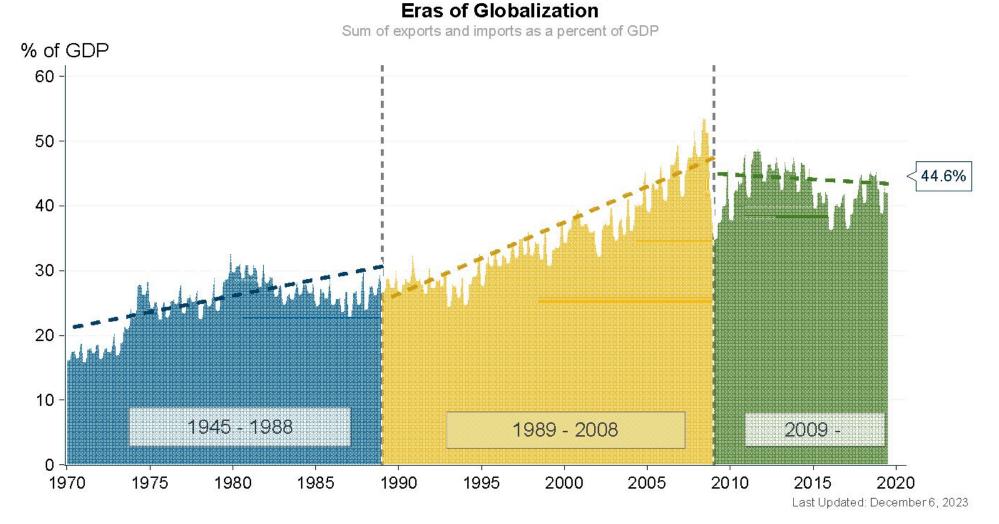
Estimated global nuclear warhead inventories (Jan. 2023)*



* Includes deployed, stockpiled and retired warheads awaiting disarmament Source: SIPRI



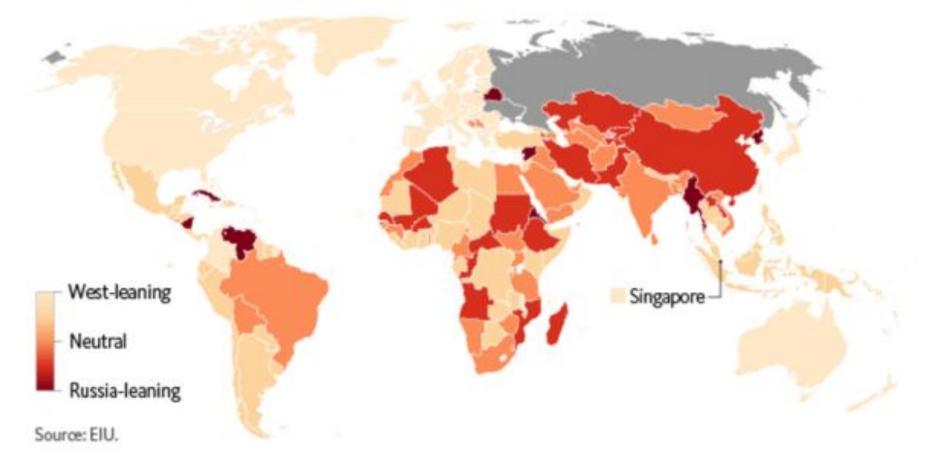
Unprecedented use of economic statecraft: a reflection of danger, risk, and opportunity





Net: economic statecraft will continue to fill the policy space between war and words. Is the ROW with us?

Two-thirds of the world's population live in countries that are neutral or Russia-leaning regarding the war in Ukraine





1/ POTUS must articulate a doctrine of economic statecraft, starting with guiding principles:

- **Judicious:** Coercive tools used sparingly, and only in response to threats that might undermine global peace and stability
- Responsible: Avoid unintended spillovers to civilians, third countries, and the US/global economy
- **Coordinated:** Calibrated to maximize likelihood of coordination with like-minded partners
- **Flexible:** Retain optionality to ratchet costs higher or lower depending on impact and target's response
- **Sustainable:** Must be sustainable over the medium-term to ensure appreciable impact
- **Efficacy:** Geopolitical impact delivered must be judged as sufficient to justify economic costs and risks, relative to next best alternative
- **Humility:** Unintended consequences are inevitable; must be willing to change our mind, to course correct, and to admit when we're wrong



2/ A doctrine of economic statecraft should also include rules of engagement that sets forth the outer bounds:

- Why: A clearly defined geopolitical objective that statecraft is designed to serve
- When: The standards for deploying statecraft before, during, or after a trigger event
- **What:** The limits of what we'll do with statecraft, and what we won't contemplate. E.g., sanctions on food; seizing property w/o due process
- **How:** Circumstances in which we'd be willing to deploy sanctions unilaterally if we're unable or unwilling to build a coalition
- **Against whom:** Delineates how we think about deploying sanctions on private citizens and private companies, as opposed to technocrats, government officials, military personnel, and political leadership

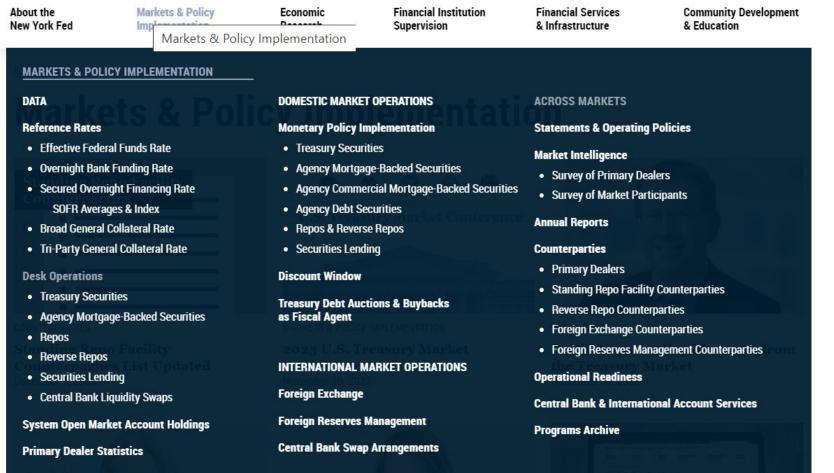


3/ Finally, doctrine must include a 'code of conduct' for practitioners of economic statecraft

- **Commitment to uphold standards of behavior** set forth in guiding principles and rules of engagement
- **Commitment of caution to "do no unnecessary harm"** to civilians in the target population and third countries
- **Commitment of humility** to follow an evidence-based and unsentimental approach that challenges lazy narratives, imagines the full distribution of possibilities, and helps policymakers to see their blind spots!

4/ Taking doctrine seriously requires an upgrade to the USG's analytical infrastructure. Start by mimicking the FRBNY

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Historical Transaction Data



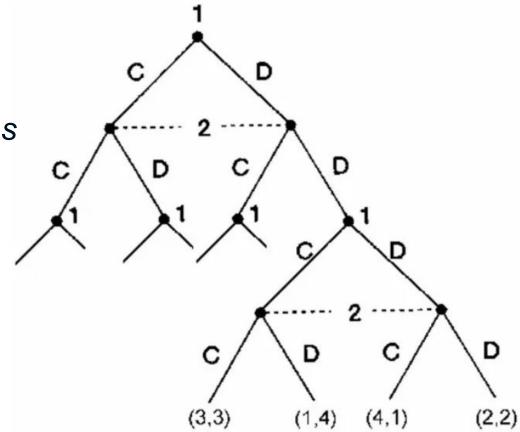
5/ At regular intervals – not just once ! - we should assess the historical efficacy and spillovers of these tools





6/ Even more importantly, we must imagine multistage, multiplayer conflicts that play out globally in a repeated game

- "Stress tests" and wargames: reveal where collective strengths intersect with target's vulnerabilities
 + vice versa.
- Must evolve into a continuous process that identifies where we need to strengthen or invent new tools, new defenses, and new forms of coordination to prevail





7/ "Necessity is the mother of invention": We must anticipate how and where evasion is likely to occur and build readiness to respond in real-time, whether by:

- Tightening the screws on enforcement
- Making an example out of evaders via outsized penalties

 Foreign Policy

 https://foreignpolicy.com > 2023/10/26 > russia-oil-price...

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8/ Executing an ambitious buildout of analytical infrastructure requires a step change in personnel...a multidisciplinary SWAT team....not two economists

Economics

US Treasury Hires Economists to Study Consequences of Sanctions

Unit will conduct analysis before sanctions are imposed

Critics say penalties are imposed too much and hard to remove



By <u>Daniel Flatley</u> May 17, 2023 at 9:45 PM EDT

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The US Treasury Department hired two economists to study the effects and unintended consequences of sanctions, the financial tools that have come to play a central role in US foreign policy.

The Sanctions Economic Analysis Unit will research the collateral damage of sanctions before they're imposed, and after they've been put in place to see if they should be adjusted. Treasury announced last September it was creating the new positions.



9/ The team will need sufficient scale, scope, and absorption capacity to execute at pace even amid multiple crises at once

To do so, it must build connective tissue with allies and partners – both existing and potential ones – as well as stakeholders in the private sector and regulatory community





10/ Ultimately, though, boosting the credibility of economic statecraft requires more than just doctrine and analysis.

We must strike a deliberate balance in the practice of statecraft that conveys a standing preference for positive inducements that attract and induce geopolitical swing states via the prospect of mutual gain.... rather than punitive devices that coerce behavior by inflicting economic pain



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Using the Strategic Petroleum Reserve strategically

THE WORLD BANK



Daleep Singh is the Chief Global Economist and Head of Global Macroeconomic Research at PGIM Fixed Income. Mr. Singh is responsible for oversight of the Firm's Global Macroeconomic Research team, leading the formulation of the global macroeconomic outlook across developed and emerging economies, analyzing key structural shifts, and synthesizing the implications for global interest rate, currency, sovereign, and credit markets. He is a member of the senior investment team and provides thought leadership on global policy and macroeconomic trends. Prior to joining the Firm in 2022, Mr. Singh served as Deputy National Security Advisor for international economics and Deputy Director of the National Economic Council for the Biden Administration. In this capacity, he coordinated the Administration's policymaking process for a range of issues at the intersection of economic policy and national security, including economic statecraft, supply chain resilience, innovation policy, infrastructure finance, digital assets, global health security, and climate finance. As the U.S. Sherpa to the G7 and G20, he also acted as President Biden's representative in major international fora. Previously, Mr. Singh was an Executive Vice President and Head of the Markets Group at the New York Federal Reserve, where he led the implementation for most of the Fed's emergency facilities launched during the COVID-19 pandemic. Earlier in his career, Singh served as an acting assistant secretary for financial markets at the Treasury Department during the Obama-Biden Administration, as well as a deputy assistant secretary for international affairs. Before and after his time in government roles, Mr. Singh held positions in the private sector and academia, including when he taught a popular graduate course on geoeconomic strategy. Mr. Singh was named one of the 2022 Bloomberg 50, an annual list of innovators, entrepreneurs, and leaders who have changed the global business landscape.



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